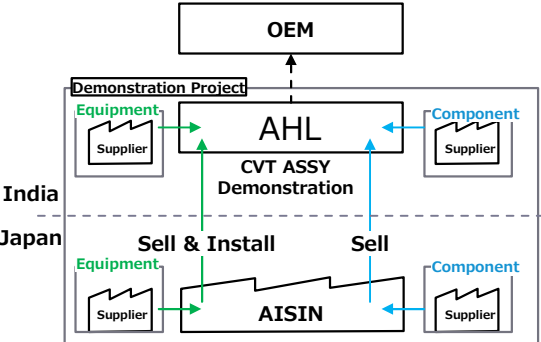
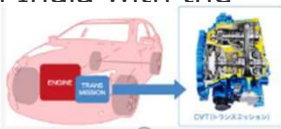


(Form 2, Attachment 1) Business Plan Summary
Global South Future-Oriented Co-Creation Project Under the FY2024 Supplementary Budget
(Large-Scale Demonstration: Non-ASEAN Member Countries) First Call for Proposals

Project Name	INDIA / Demonstration Project for Overseas Production of Japanese-Quality Automatic Transmission		
Company Name	AISIN Corporation / AHL(AISIN AUTOMOTIVE HARYANA PRIVATE LIMITED)	Company Size	SMEs non-SMEs
Business Type	① Co-creation contributing to innovation in Japan / ② Overseas deployment of Japan's advanced technologies/ ③ Supply chain resilience enhancement		
Business Sector	① GX field / ② DX field / ③ Economic security field		
Project Scale	Total project cost: 13,106million yen / Total eligible expenses:8,000 million yen/ Grant application amount: 4,000 million yen		

Project Overview	【Business Model at Commercialization】  Equipment : •Core equipment prepared in Japan to assure quality •General equipment prepared in India to reduce costs Component : •Core components delivered from Japan to assure quality •General components procured in India to reduce cost Assembly : Install equipment, assemble components, and demonstrate in AHL 【Overview】 - Demonstrate whether it is possible to produce the first CVT in India with the same quality as in Japan, in a cost-competitive manner. 【Key Technologies and Demonstrability】 - Construct a Plant in India. - Install a manual assembly line to take advantage of abundant and low-cost labor. - Demonstrate whether it is possible to mass-produce CVT, which have already been developed in Japan, with the same quality. - Develop and leverage suppliers in India, and verify the feasibility of procuring components with the same quality as in Japan. 【Schedule】 - Planned duration: 3 years from grant approval  CVT belt Key technology Japan should protect  CVT belt Key technology  変速のしくみ
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Benefits for Japan	【Increase employment】 - Plan to produce and promote cost-competitive CVTs in India, ensuring the same quality as in Japan, to increase demand. Aim to increase employment in areas related to key technical components such as CVT belt supplied from Japan. *Sales +5% in Japan, Production volume +37% @2035 【Value of Japanese manufacturing】 - Support Japan in enhancing global recognition of its manufacturing capabilities by developing and leveraging local suppliers in India to secure cost competitiveness, thereby strengthening its supply chain. 【Laying the groundwork for carbon neutrality in a mobility society】 - Contribute to reduction of CO2 in India, laying the groundwork for the realization of carbon neutrality in a global mobility society *Estimated total reduction of approximately 37.7 million t CO2 through the project in the target country (our estimated figure)
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